

Project Budgeting & Cost Management





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Course Objective

- ➤ Understand the benefits of good project cost control for successful project outcomes
- ➤ Use best practice to minimise costs and negative impacts
- > Describe a typical project cost management life cycle
- Explain the action required at each phase of the project cost management life cycle and understand the significance of each phase
- ➤ List the key attributes of cost necessary to understand and manage cost effectively
- Explain the key steps required to improve project estimates, budget and cost baselining, perfomance measurement and analysis, cost monitoring and control during project execution and interpreting and reporting project performance throughout a technical project life cycle
- ➤ Specify key quantitative measures for determining the project performance using Earned Value Management (EVM)
- ➤ Provide meaningful project progress reports using EVM together with forecasts of likely outcomes and management options to correct where necessary
- ➤ Apply this cost management process to a simple case study



Target Audience

- > managers
- > senior buyers
- > project managers, civil engineers
- > construction managers
- > contractors, sub-contractors
- > site engineers, senior management
- > government agencies



Course Outline

DAY 1

- > An Overview of Project Management
- ➤ Basic Project Management definitions
- ➤ The PMI PMBoK® project management processes
- > Project phases and life cycles
- > Typical project terminology
- > Setting up for success
- ➤ The project cost management processes estimate costs, determine budget and control costs

DAY 2

- > Developing the Project Schedule Estimating Cost
- > Understanding project management inputs to estimating cost
- > Creating the work breakdown structure (WBS)
- ➤ Work Packages as building blocks
- > Estimation techniques
- ➤ Optimising the schedule
- > Estimating the overall project cost



DAY 3

- > Developing the Project Budget Determining Budget
- ➤ Understanding project management inputs to determining budget
- ➤ Estimating personnel, materials and equipment costing including overheads Cost aggregation
- ➤ Considering the risk management process, risk response planning and risk reserves
- Estimating Risk Response costs, and Reserve or Contingency cost
- > The S-Curve for risk and for cost

DAY 4

- ➤ Utilising Control Accounts and Effectively Controlling Project Costs
- ➤ Control Accounts and the Control Account Plan (CAP)
- ➤ Understanding what measures are required
- ➤ Change Control processes and re-baselining the cost performance baseline
- > Understanding project management inputs to controlling costs
- ➤ Identifying and managing hours worked
- > Tracking costs

DAY 5

- ➤ Project Performance Measurement, Interpreting and Reporting EVM results
- ➤ What is Earned Value Management (EVM)?
- ➤ What are the main measures used for EVM?
- ➤ Analysing results variances, performance indices and forecasting
- ➤ Interpreting results and considering options to redress unacceptable variances
- > Forecasting and developing response plans
- > Reporting EVM to senior management and customers



➤ The design of financial models for forecasting and decisionmaking

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