

Project planning and performance management in oil and gas sector





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Course Objective

- ➤ Learn about Project planning and performance monitoring
- ➤ Know about some skills and techniques relevant to the oil and gas industry
- ➤ The course focuses on integrating knowledge of projects and the skills they require.
- ➤ Learn about handling data and documentation that are essential requirements for successful projects and operations.

Target Audience

- ➤ Project and operations team members and supervisors involved in planning, implementing, supervising and directing projects
- ➤ Upstream professionals, such as: engineers, geo-scientists and planners
- ➤ Corporate and asset team members involved in oil and gas assets.





Course Outline

- > Project management in an oil and gas industry context
- ➤ Overview of project and operations management process and skills
- > Project structures: activity stages and decision gates
- > Planning: an essential requirement of projects and operations
- Offshore field development
- > Videos: Deepwater drilling and offshore field development
- > Exercise: estimating under conditions of uncertainty
- > Cost estimating and approval / authorisation for expenditure
- ➤ Project management frameworks: PMBOK, PRINCE and Six Sigma
- > Resource scheduling exercise: developing Gantt charts
- ➤ Key attributes of high-performing project managers
- > FEED and EPC contracting in the oil and gas industry
- ➤ Video: gas liquefaction (LNG) plant construction project
- Quantifying risks and opportunities
- > Exercise: evaluating extreme risks and contingencies
- Strategies to reduce risk and enhance opportunities
- > Detailed planning, analysis and modelling
- > Project networks and critical path analysis
- ➤ Exercise: precedence diagram construction and critical path determination
- > Flawless startup concept
- Videos: gas processing plant case study
- > Parallel engineering and problems that arise
- Probabilistic approach to project cost-time forecasting
- > Chemical plant construction: alternating critical paths simulated
- ➤ Review of project planning, scheduling and risk-analysis software
- ➤ Cost-time control: milestone monitoring, earned value and achievement analysis
- > Contracts and procurement: issues and risks
- > Exercise: tendering, competitive bidding and bid evaluation
- > Resource procurement and the supply chain



- Contracts that share risk: alliance, incentive and gain share contracts
- > Performance and problem solving
- > Project team organisation, teamwork and motivation
- ➤ Large-scale deepwater FPSO project developments and operations
- ➤ Leadership, direction and management skills
- > Data management, relational databases and documentation
- Project and operations risk registers and risk assessment methodology
- ➤ Exercise: Ongoing operating performance monitoring and targets for a producing field
- > Delegating and assigning responsibilities effectively
- > Quality, health, safety, security and environmental systems
- ➤ Managing pipeline and other transportation assets
- > Key performance indicators for measuring operating performance
- > Problem solving versus decision-making
- > Structured and systematic approaches to problem solving
- ➤ Innovation and creativity: Confronting a crisis and contingency planning
- > Securing project closure and learning from the outcomes
- > Delivering project and operational objectives



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Price (USD)

Communicate with the training department to know the participation fees

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