

Basics of Human Resources Management





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Course Objective

- ➤ Understand Strategic HRM approaches (SHRM)
- ➤ Describe the role and functions of the Personnel/HR Department
- ➤ Show awareness of employee resourcing, recruitment & reward
- ➤ Describe best practice in working with employees and assisting with employee problems
- ➤ Understand performance management in a multi-cultural environment
- ➤ State the benefits of HR Planning and HR Ethics



Target Audience

➤ Human Resources managers and senior professionals, specialists, team leaders, and business partners in the function who seek to broaden their knowledge and improve their skills in the key functions of HR as well as those who are responsible for evaluating HR and its effectiveness in the organization. The course is also suitable for those employees who are targeted for development or promotion within the HR function.



Course Outline

- > DAY 1
- ➤ An Overview of Human Resource Management
- ➤ Introducing Human Resource Management (HRM)
- > Human Resource Management V Personnel Management
- ➤ Main activities, responsibilities and tasks of HRM
- ➤ Introducing Strategic HRM (SHRM)
- > Personnel jobs and systems
- > Typical department structure HRM department case study
- Qualifications and professional study
- Personal qualities needed for HRM work
- > DAY 2
- ➤ Administration & Performance Management
- ➤ Administration and business support
- > Monitoring and reporting, e.g Sickness and Absence
- ➤ Absence management case study
- > Introduction to HR databases and computer systems
- > Security and confidentiality of employee records
- > Performance management in a multi-cultural setting
- ➤ Appraisal systems and 360 degree feedback
- > The employee disciplinary interview



- > DAY 3
- ➤ Recruiting, Rewarding and Retaining Employees
- > Flexibility and introducing the 'flexible firm'
- > Pay and reward, compensation and benefits
- > Introducing 'total reward' concepts
- > Recruitment and selection
- ➤ Assessment and development centres
- > The use and limitations of aptitude tests and psychometrics
- > Use of references
- ➤ Induction for new employees
- > DAY 4
- ➤ Working with and Assisting Employees
- ➤ Managing employee problems
- ➤ Employee Assistance Programmes (EAP)
- ➤ Complying with employment law
- > Equality of opportunity & employee diversity
- ➤ Dignity-at-work, Bullying & Harassment
- > Grievance and conducting workplace investigations
- > Introducing workplace mediation
- > Exit procedures and exit interviews



- > DAY 5
- ➤ HR Planning, Learning & HR Ethics
- ➤ What is learning?
- > Training and Development
- > Human resource planning
- ➤ Integrated HR strategies
- ➤ HR and Training and Development
- > HRM Ethics
- > Professional Conduct
- Personal action planning and continuing personal development (CPD)



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