

Practical Tools for Effective Leadership: Motivating, Coaching, Counseling & Mentoring





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Course Objective

- > Study effective team operations
- ➤ Analyze effective communications strategies
- ➤ Understand how to give and receive effective feedback
- Consider tools for motivating and delegating
- > Explore leadership styles
- Examine construction of a learning environment

Target Audience

- > managers
- senior buyers
- > project managers, civil engineers
- > construction managers
- > contractors, sub-contractors
- > site engineers, senior management
- > government agencies
- > architects, construction professionals
- > anyone responsible for purchasing at a senior level who seeks to enhance their skills further.
- > Purchasing and supply chain managersProject managers





Course Outline

DAY 1

- > Starting From Within You, The Team Leader
- ➤ Know yourself and your role as a team leader you strengths and style preferences
- > Set personal goals to guide your outputs
- ➤ Prioritise your time and tasks effectively and train your team to do the same
- > The power of role modelling and "Managing by Walking Around"
- ➤ Examine and challenge the impact of your belief system and limiting beliefs
- > Building Team Foundations
- Learn from what high performing teams do
- Establish a stretching team purpose developing a Team Purpose Analysis – TPA
- ➤ Map out stakeholders and their needs

DAY 2

- **Establishing Team Environment, Membership and Roles**
- > Build an energetic team environment
- ➤ Establish team roles what's missing in your team, what's duplicated?
- ➤ Apply team development stages knowledge to inform your leadership interventions
- ➤ Identify and share individual's social and work style preferences

- ➤ Building Outstanding Team Productivity, Progress and Learning
- > Deploy the lessons of motivational theory in managing the team



- ➤ Influence and persuade stakeholders and partners
- ➤ Help the team cope with change and be resilient
- Develop a systems thinking perspective for continuous team improvement
- ➤ Conduct team "After Action" reviews and follow up actions and achievements
- ➤ Apply methods to celebrate team progress and successes

DAY 4

- > Building Frictionless Team Communications
- ➤ Improve and enhance individual and team communication skills listening, questioning, clarifying and summarising skills
- ➤ Identify and develop strategies to overcome barriers to communications
- ➤ Use Appreciative Inquiry to develop positive approaches to team issues
- ➤ Give corrective and positive feedback that motivates
- Design and conduct productive team meetings
- > Deploy the RACI approach to work allocation and reporting

- ➤ Dealing with Team Conflicts and Using Them to Improve Team Performance
- ➤ Identify and resolve common team problems
- ➤ Using the Thomas-Kilmann conflict mode instrument
- ➤ Identify and manage dysfunctional, counter-productive team behaviour
- > Creativity for Team Problem Solving and Learning
- > Deploy methods to overcome mental blocks
- ➤ Obtain the benefits of brainstorming
- ➤ Make use of a range of creative and decision-making tools



DAY 6

- > The Need for Leadership in the Modern Workplace
- ➤ The background against which we manage and lead in today's business
- > The difference between doing, managing and leading
- ➤ Characteristics of highly effective leaders
- ➤ What leaders do to achieve results; leadership style; transformational leadership
- > Leaders and practical motivation
- > Developing a personal leadership mind-set
- Personal profiling: knowing our own leadership strengths and areas to develop

DAY 7

- > Building and Leading Successful Teams
- > Achieving the high-performing team
- Developing team members
- ➤ Working successfully across team boundaries team working and strategic alliances
- ➤ Identifying the essential factors in motivation. Linking theory to practice
- ➤ Decision-making with teams
- ➤ The benefits and barriers to delegation: knowing what and how to delegate the different delegation styles

- > Developing the Key Players: From Performance Appraisal to Performance Management
- ➤ Successful performance appraisal: the essential ingredients and the benefits



- ➤ Leading performance appraisal forward to performance management
- > Teleological thinking and target setting
- ➤ Agreeing and working towards objectives
- ➤ Building on success and recognising achievement
- ➤ Dealing with performance gaps
- > Everyday coaching as a performance management tool
- ➤ Coaching styles and behaviours
- > The leader as a mentor

DAY 9

- > Key Communication Skills of Leaders
- ➤ The essentials of effective interpersonal communication in the leadership role
- ➤ Personal communication skills: confidence, clarity, understanding and trust
- ➤ Communicating successfully with the team, with colleagues and with stakeholders
- ➤ Understanding assertiveness in leadership
- ➤ Using assertiveness to achieve win-win outcomes
- > Communicating effectively in difficult situations

- ➤ Leadership Strategies, Ongoing Success and Tools for Building a Learning Environment
- ➤ Defining a learning organisation
- ➤ The benefits of creating a learning environment and steps to achieving this
- ➤ Creating opportunities for team members to develop experience and confidence for ongoing success
- ➤ Managing and leading change: creating a shared vision



- ➤ Leading successful change in modern business
- ➤ Action planning for return to work: seminar members will develop an action plan of Personal Leadership Actions they intend to apply on return to work
- ➤ The design of financial models for forecasting and decisionmaking

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