

# Effective Purchasing, Tendering and Supplier Selection





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#### **Course Objective**

- ➤ How to evaluate bids and proposals
- ➤ What key clauses to include in contract documents
- > Structure and application of incentive arrangements
- ➤ Best Terms & Conditions to protect your company
- ➤ Negotiation Planning and Strategy
- ➤ Monitoring and measuring Consultants and Contractors performance

#### **Target Audience**

- ➤ Engineering Project Professionals
- > Construction Professionals
- ➤ Contract Professionals
- > Buyers, Purchasing Professionals
- Financial personnel in organizations whose leadership wants advanced skills sets for those involved in major contracting and subcontracting activities
- ➤ The seminar is a great way to develop those new to the function, or to prepare for a major project, or useful as a refresher for veteran Buyer Professionals.

#### **Course Outline**

- $\triangleright$  DAY 1
- > Establishing Contractual Relationships with Consultants and Contractors



- > Introductions
- > Purpose of the course and objectives
- ➤ Defining the Difference between Consultants and Contractors
- ➤ Role of Consultants & Responsibilities to Buyer
- > Defining the Relationship with Consultants and Contractors
- ➤ Length of contract with consultant or contractor
- > Type of work to be accomplished
- ➤ Reason for contracting out the work
- > Consultants & Contractor Firms Pricing Strategies
- ➤ Top Down Strategy Market based
- ➤ Bottom Up Strategy Cost recovery based
- > Sourcing & Qualifying Potential Consultants and Contracting Firms
- ➤ Basic planning assumptions
- > Proactive sourcing & project scheduling
- ➤ Use of the Internet
- ➤ References from other known past users
- > Defining the Scope
- ➤ Statements of Work (SOWs) work packages
- ➤ Service Level Agreements (SLAs) Key Performance Indicators (KPIs)
- > Importance to overall success
- > Clear and Concise to both Buyer and Consultant/Contractor
- ➤ Establishing Milestones for future progress reporting
- > DAY 2
- > The Bidding and Bid Evaluation Processes
- ➤ Invitations to Tender (ITT)/Requests for Proposals (RFP)/Requests for Quotation (RFQ)
- ➤ What type of request is best for a situation
- > Why use competition?
- > Proposal/Bid Evaluation



- ➤ Bid evaluation schedule
- ➤ Compliance matrix
- > Terms & Conditions Analysis
- > Factors that Affect Comparability
- Contract Pricing & Price Adjustments
- > Fixed price or firm price?
- ➤ Costs Plus (Time & Materials); Incentive based pricing
- ➤ Contract Price Adjustment Criteria & Clauses
- ➤ Price Adjustments using Price Indices
- ➤ Price vs. Quality Factors Value for Money
- Cost Analysis of Proposals/Bids
- > Reasons for Cost Analysis
- Requesting Additional Cost Information from Bidders
- ➤ Cost Estimating Methods
- > **DAY 3**
- > Negotiations and Contract Development
- Negotiations Strategies and Techniques
- ➤ Supplier/Buyer Positioning pre-cursor for the negotiation strategy
- ➤ With Consultants
- ➤ With Firms supplying Contractors
- ➤ How to Negotiate with Sole Source
- ➤ Incentive Arrangements Structure and Application
- > Model Contract Formats
- > Formats for Consultants
- Formats for Contractor Firms
- ➤ Important Contract Articles
- > Financial Considerations
- > Specifics of items included in base price
- ➤ Definition of expenses not included in base price
- ➤ Hourly/Daily/Weekly/Project rates
- > Progress Reporting and Payment



- ➤ Payment based on Milestones Achieved not Stage Payments (elapsed time)
- ➤ Payment terms When, Where, How, Currency Net payment terms and currency
- > Termination of Contract
- ➤ Reasons for termination Both Parties
- > Processes of terminating
- > DAY 4
- > Confidentiality, IPR, Insurance and Warranties
- > Confidential Information & Non-Disclosure
- Need for Pre-contract arrangements
- > Access to confidential or proprietary information
- > Agreement not to use or divulge
- ➤ How long in force after contract is complete
- **➤** Insurance Coverage
- ➤ What is insurable?
- ➤ How much insurance required?
- ➤ Nature of proof of insurance and possible impact
- ➤ What type of coverage
- ➤ Who bears the cost Consultant/Contractor Firm or Buyer
- > Intellectual Property Rights
- ➤ Definition of IPR Patents, Design Rights, Trade Marks & Copyright
- ➤ Background & Foreground Rights
- > Ownership rights and assignment
- **➤** Warranties and Representations
- ➤ No Conflict with Consultant/Contractor other work
- Consultant/Contractor agrees to perform in professional manner
- > Restrictive Covenants
- Consultant/Contractor will not provide like services to Buyer's competitors



- ➤ Will not publish without prior written consent of Buyer
- ➤ Will not use in advertising, sales promotion or publicity without prior consent
- > DAY 5
- > Contract Award and Performance Evaluation
- > Awarding of Contract
- > Contract formation & contract effectiveness conditions
- ➤ Notification of successful bidder
- ➤ Notification of unsuccessful bidders
- Official signatures and start dates
- > Monitoring and Measuring Consultant Performance
- > Performance based on Statement of Work
- ➤ Milestones and progress against them
- ➤ Project Management Processes
- ➤ Monitoring and Measuring Contractor Performance
- ➤ Performance based on Statement of Work
- ➤ Individual project performance
- ➤ Work expectations
- > Contract Administration
- ➤ Ensuring performance of Consultant/Contractor as Invoiced
- Resolving issues/problems from either party
- Preparation for Renewing Agreement
- Preparation for Terminating Agreement
- > Final Learning Review and Analysis
- ➤ Delegate feedback forms
- ➤ Analysis against objectives



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#### The Cost Of The Training Program Includes The Following:

- 1) Scientific article on flash memory.
- 2) Training Room.
- 3) Training.
- 4) Coffee break.
- 5) The training bag includes all the tools for the course.



#### Price (USD)

### Communicate with the training department to know the participation fees

> There are offers and discounts for groups

#### The details of the bank account

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