

Strategic Leadership for Future Vision and Administrative Plans Preparation and Achievement





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Course Objective

- > Develop a strategic sourcing strategy that achieves tangible results
- ➤ Implement the strategic sourcing strategy to maximize total cost savings
- ➤ Assess and prioritize opportunities for savings
- Establish processes to manage performance of the strategic sourcing contract
- ➤ Apply best practices and lessons learned in strategic sourcing efforts



Target Audience

- > managers
- > senior buyers
- > project managers, civil engineers
- > construction managers
- > contractors, sub-contractors
- > site engineers, senior management
- > government agencies
- > architects, construction professionals
- ➤ anyone responsible for purchasing at a senior level who seeks to enhance their skills further.
- > Purchasing and supply chain managersProject managers





Course Outline

Day 1

- ➤ Introduction to Strategy and Business Analysis
- ➤ What is the link between Strategy and Business Analysis?
- Definitions, concepts and key terms
- ➤ What makes a strategy successful?
- ➤ Performance measures and strategic alignment
- ➤ Governance and Information Management

Day 2

- **➤** How is Business Strategy Formulated?
- ➤ Vision and values, mission and goals
- Analyse external environment
- Business capability analysis
- ➤ Assess strategic fit and formulate strategy options
- Strategy Maps and The Balanced Scorecard
- ➤ Using the Business Model Canvas

Day 3

- > Strategic Planning Best Practice Whilst Avoiding the Pitfalls
- > The strategy life-cycle and the problem of strategic drift
- ➤ Getting innovative thinking into the organization
- ➤ The potentially negative dimensions of success
- ➤ How to avoid "paralysis by analysis"
- ➤ Overcoming inability to evaluate fresh ideas, denying the truth and thinking inside the box
- ➤ The critical importance of good Planning Team dynamics
- ➤ Mini-case and group discussion "How and why a good organization can go bad"



Day 4

- Personal Strategic Planning
- > Applying strategic tools and techniques to the individual
- > Personal goal setting, creating a personal strategic plan
- ➤ Implementing change achieving progress as a strategic manager
- ➤ The mix of competencies and personal skills required in 21st century business
- ➤ Executing strategy how to break it down and get it done
- > Developing inspiration and gathering support
- ➤ Overcoming adversity by leveraging your skills and building on success
- Conclusion a personal role in the strategic planning and goal setting processes

Day 5

- Defining and Developing Effective Sourcing Strategies
- ➤ Defining Procurement Excellence
- ➤ Tactical versus Strategic Sourcing
- ➤ Strategic Sourcing Benefits
- ➤ The Strategic Sourcing Process
- Develop a Strategic Sourcing Plan
- ➤ Develop the Acquisition Strategy

Day 6

- ➤ Supply Management Analysis and Techniques used in Strategic Sourcing
- ➤ Procurement Analysis and Classification
- > Evaluate and Prioritize Commodities
- > Strategic Cost Management
- Principles of Cost and Value Management.
- Understanding the Total Cost of Ownership



➤ Purchasing Analysis Tools and Techniques

Day 7

- Sourcing Path Selection (Competition or Collaborative Supplier Development) and Supplier Performance Management
- ➤ Analyse the Supply Market and Identification of Preferred Supplier(s)
- ➤ Supplier Development and the Strategic Sourcing Process
- ➤ Proposal Solicitation and Evaluation
- ➤ Negotiation Strategy Competitive vs. Collaborative
- ➤ The Importance of Supplier Performance Management
- Developing and Maintaining Long-term Supplier Relationships

Day 8

- > Strategy Analysis
- ➤ Introduction to Strategy Analysis in a Business Analysis Context
- ➤ Analyze current state
- ➤ Define future state
- > Assess risks
- ➤ Define change strategy
- > Strategy analysis case study

Day 9

- ➤ Putting Analysis, Requirements and Design into Action
- Developing strategic thinking capability
- > Practicing interaction skills
- ➤ Additional tools and techniques
- > Case study: putting business analysis into practice
- ➤ Identifying Business Analysis Performance Improvements
- Commitment to action



Day 10

- > Solutions and Perspectives
- ➤ How to analyse, value and recommend solutions
- ➤ Analysing performance measures
- ➤ Agile perspective
- ➤ Business Intelligence perspective
- ➤ Business Architecture
- Business Process Manageme
- ➤ The design of financial models for forecasting and decisionmaking

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