

Project Management Professionals + PMP Exam Preparation





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Course Objective

- ➤ Knowing your outcomes before you start a project
- > Dealing with volatile materials pricing
- ➤ Discussing the importance of planning and how to manage the Planning Process
- ➤ Learning about contract types and how they transfer risk
- > Defining and how to take massive action
- > Exploring the various pricing models used in preparing proposals
- ➤ Methods of how to keep the team focused on the delivery goal
- ➤ Developing negotiation skill sets to gain the organisation's objectives
- ➤ How to set up and operate disciplines required to monitor and control projects
- ➤ Understanding important aspects of contractor price and cost analysis



Target Audience

- managers
- > project managers, civil engineers
- > construction managers
- > contractors, sub-contractors
- > site engineers, senior management
- > government agencies



- Commercial managers
- ➤ Divisional managers



Course Outline

Day 1: Framework

- > PMI[®] certification process to become a PMP[®]
- ➤ Define processes, methodologies, and concepts within the 10 knowledge areas
- > Define key terms
- > Describe application of principles and techniques to manage projects
- > Personal expectations correlated to learning objectives

- Day 2: PMP[®] Preparation
 ➤ Review of PMP[®] Certification process
- > Test-taking strategies
- > Review of the 5 project management process areas and the professional responsibility domain
- > Review the 10 knowledge areas

Day 3: Project Integration Management

- > Develop Project Charter
- > Develop Project Management Plan
- ➤ Direct & Manage Project Work
- ➤ Monitor & Control Project Work
- Perform Integrated Change Control
- Close Project or Phase

Day 4: Project Scope Management

- ➤ Plan Scope Management
- ➤ Collect Requirements
- ➤ Define Scope



- > Create WBS
- Validate Scope
- ➤ Control Scope

Day 5: Project Stakeholders Management

- ➤ Identify Stakeholders
- ➤ Plan Stakeholders Management
- Manage Stakeholder Engagement
- Control Stakeholder Engagement

Day 6: Project Time Management

- ➤ Plan Schedule Management
- ➤ Define Activities
- > Sequence Activities
- > Estimate Activity Resources
- **Estimate Activity Durations**
- Develop Schedule
- ➤ Control Schedule

Day 7: Project Cost Management

- ➤ Plan Cost Management
- **Estimate Cost**
- Determine Budget
- Control Costs

Day 8: Project Quality Management

- ➤ Plan Quality
- ➤ Perform Quality Assurance
- ➤ Perform Quality Control

Day 9: Project Human Resource Management

- ➤ Develop Human Resource Management
- ➤ Acquire Project Team
- ➤ Develop Project Team



➤ Manage Project Team

Day 10: Project Communications Management

- ➤ Plan Communications Management
- ➤ Manage Communications
- > Control Communications

Day 11: Project Risk Management

- ➤ Plan Risk Management
- ➤ Identify Risks
- ➤ Perform Qualitative Risk Analysis
- ➤ Perform Quantitative Risk Analysis
- ➤ Plan Risk Responses
- ➤ Control Risks

Day 12: Project Procurement Management

- ➤ Plan Procurement Management
- > Conduct Procurements
- Control Procurements
- Close Procurements

Day 13: Risks and Financial Management

- > Assessing risk
- Cost and Pricing
- Cost Analysis
- ➤ Allocating Overheads
- Pricing Models
- ➤ Risk Assessment
- Managing the Risks

Day 14: Source Selection and Contract Development

- ➤ Processes for Source Qualification
- ➤ Developing Pre-qualification and Tendering Criteria and Applying Standards for Final Selection



- ➤ Rules for Drafting the Contract
- > Terms & Conditions

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