

Empowerment Skills In Human Resources Management





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Course Objective

- ➤ Define a competency and understand the distinction between competencies, skills and tasks
- ➤ Differentiate between Leadership competencies, Technical competencies and Behavioural competencies
- ➤ Link competencies to organisational objectives and values manage not only what staff do but how they do it
- > Use competencies for recruitment and assessment
- Develop a learning organisation using the technique of knowledge management
- ➤ Develop ideas for the introduction of techniques for employee empowerment and engagement
- ➤ Develop a healthy relationship between HR and the line management team



Target Audience

➤ Human Resources managers and senior professionals, specialists, team leaders, and business partners in the function who seek to broaden their knowledge and improve their skills in the key functions of HR as well as those who are responsible for evaluating HR and its effectiveness in the organization. The course is also suitable for those employees who are targeted for development or promotion within the HR function.





Course Outline

- ➤ DAY 1
- > The Links Between HR and Competencies
- ➤ What are competencies?
- ➤ What support should managers; team leaders and supervisors get from HR?
- ➤ And what should they take responsibility for themselves?
- ➤ Values, Strategy and HR
- ➤ Different methods of developing a competency framework behavioural event interviewing, repertory grid interviews, top management judgement, focus groups
- ➤ Getting "buy-in"
- ➤ An HR Management Framework Based on Competencies
- > Technical, Behavioural and Leadership Competencies
- > DAY 2
- > Competencies and Recruitment
- ➤ Competency design definitions, negative indicators, positive indicators
- > Recruitment and Selection
- ➤ Adapting a competency framework for use in recruitment
- > The use of assessment centres in recruitment
- > Examples of Assessment Centres
- ➤ Induction, orientation and personal development



- > DAY 3
- ➤ What is meant by Knowledge Management; Empowerment and by Engagement?
- > Definition of a learning organisation; people; teams; organisation
- ➤ Understanding competitive advantage, productivity and profit
- Characteristics of engaged employees and of disengaged employees
- ➤ Characteristics of empowered employees and un-empowered employees
- ➤ Motivation Intrinsic and extrinsic
- > DAY 4
- ➤ Techniques for Engaging Employees
- ➤ Informal participative decision-making programmes
- > Job enrichment
- ➤ Self-managed work teams
- > Informal and formal consultation processes
- > Enterprise Social Networking, Blogs Multimedia
- > DAY 5
- ➤ The Role of the Supervisor and Team Leader in Knowledge Management
- > Getting the "Quid pro Quo" initiative vs. reciprocation
- ➤ The Interpersonal skills involved listening, communicating, assertiveness and influence
- ➤ The responsibility for people
- Delegation
- Recognition for efforts to share knowledge



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Price (USD)

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