

Negotiation and Conflict Management in Organizations





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Course Objective

- ➤ Gain self-awareness of their personal negotiation and conflict management style
- ➤ Understand the key analysis of the negotiation and conflict process
- Learn how to achieve collaborative value adding negotiation results
- > Expand their range of negotiating skills and strategies
- ➤ Be able to use a three-step planning guide to analyse and prepare for a negotiation
- ➤ Develop the ability to mediate their own disputes and negotiations and to become a more skilled and effective negotiator

Target Audience

- > managers
- > senior buyers
- project managers, civil engineers
- > construction managers
- > contractors, sub-contractors
- > site engineers, senior management
- > government agencies
- > architects, construction professionals
- > anyone responsible for purchasing at a senior level who seeks to enhance their skills further.
- ➤ Purchasing and supply chain managersProject managers





Course Outline

Day1

> EMOTIONAL INTELLIGENCE FOR SUCCESS

- ➤ What is Emotional Intelligence (EQ)?
- ➤ Reframing self-talk for success
- > Assess your personal profile
- ➤ Identify your strengths and areas for development
- > Establish healthy relationships with others
- ➤ Life giving food for success
- ➤ How to handle stressful situations
- > Building a climate for creativity

Day2

> MANAGING STRESS FOR SUCCESS

- > Understand what is stress
- ➤ Difference between positive and negative stress
- > Symptoms of stress
- > The effects of chronic stress
- ➤ Identify top time-wasters
- > Remain professional under pressure
- > Relaxation techniques
- ➤ Building resilience to stress

Day3

> CONFLICT MANAGEMENT AND RESOLUTION

- > What is conflict
- Reasons for workplace conflict
- ➤ Ineffective approaches to conflict resolution
- ➤ Conflict management strategies
- > Techniques for resolving conflicts successfully



- ➤ How to handle different conflict areas
- > Active listening for conflict resolution
- > Communication skills to resolve conflict

Day4

- > THE ART OF NEGOTIATION
- ➤ What is negotiation?
- > Styles in negotiation
- ➤ Win-win negotiation
- > Rational bargaining
- > Principled negotiation
- ➤ How to separate the people from the problem
- ➤ How to invent options for mutual gain
- > Personality styles of negotiators

Day5

- > SUCCESSFUL LEADERSHIP SKILLS
- Characteristics of successful leaders
- Openness and vision for a successful future
- ➤ Innovative thinking for problem solving
- ➤ Harnessing creativity in subordinates through aligned leadership
- > Building trust with others
- ➤ Helping your team prepare for change
- ➤ Motivating yourself and others under pressure
- > Develop a personal action plan

DAY 6

- > Negotiation and Conflict Management
- ➤ Negotiation theory and practice negotiation defined
- ➤ Power and society the rise of negotiation and conflict management
- > The sources of conflict in the organisation



- ➤ Conflict escalation and steps to prevent it
- > Conflict management strategies
- > The two distinct approaches to negotiation
- ➤ Understanding your own negotiation style
- ➤ Negotiation as a mixed motive process

DAY 7

- > Practical Negotiation Strategies
- Strategic and tactical negotiation approaches to negotiation
- ➤ Value claiming distributive negotiation strategies
- ➤ BATNA, Reserve point, Target point
- Opening offers, Anchors, Concessions
- ➤ Value creating Integrative negotiation strategies
- ➤ Sharing information, diagnostic questions & unbundling issues
- > Package deals, multiple offers and post-settlement settlements
- The four possible outcomes of a negotiation

DAY 8

- > Negotiation Planning, Preparing and Power
- ➤ Wants and needs distinguishing between interests and positions
- ➤ A three step model for negotiation preparation
- > Your position, their position and the situation assessment
- Understanding the sources of negotiating power
- ➤ Altering the balance of power
- ➤ The power of body language
- Understanding thoughts from body language
- > Dealing with confrontational negotiators

DAY 9

- ➤ Mediation Skills A Powerful Negotiation Tool
- Communication and questioning
- ➤ Active listening in negotiation



- ➤ ADR processes putting negotiation in context
- ➤ Negotiation, Mediation, Arbitration and Litigation
- ➤ Mediation as a facilitated negotiation
- ➤ Techniques of the mediator practical mediation skills to help resolve disputes
- ➤ Working in negotiation teams
- ➤ Mediation in practice mediation exercise

DAY 10

- > International and Cross Cultural Negotiations
- ➤ International and cross cultural negotiations
- Cultural Values and Negotiation Norms
- ➤ Advice for cross cultural negotiators
- > Putting together a deal
- > Team international negotiation exercise
- ➤ Applying learning to a range of organisational situations
- > Summary session and questions
- ➤ The design of financial models for forecasting and decisionmaking

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