

# **Maintenance Planning and control**



Manila – Philippine 17-21 June 2018



# **Maintenance Planning and control**

### **Course Objective**

- Explain the challenges and objectives facing maintenance organizations today
- ➤ Demonstrate the importance of work order systems and use techniques for time estimations and priority assignments
- > Prepare a preventive maintenance program
- ➤ Apply project management techniques to effectively manage major maintenance activities and shut downs
- ➤ Use capital budgeting techniques to evaluate maintenance capital expenditures
- ➤ Demonstrate understanding of how to maintain the optimal stock levels of spare parts to ensure operational continuity
- ➤ Prepare the right Key Performance Indicators (KPIs) s to evaluate and improve performance in maintenance

## **Target Audience**

- Managers.
- > Supervisors.
- > planners responsible for maintenance planning.
- > scheduling and control activities.
- > Divisional managers.





#### **Course Outline**

#### **Objectives of maintenance**

- > Definition of maintenance and asset management
- ➤ Challenges and objectives of maintenance
- ➤ The modern maintenance strategy
- ➤ Maintenance windows
- ➤ Maintenance methods
- > Types of maintenance
- > Classification of roles in maintenance
- > Customer service in maintenance

#### The work order system

- ➤ Purpose of the Work Order (WO) system
- ➤ Information collected on a WO
- > Job estimating methods
- > Prioritizing maintenance work orders

#### **Preventive Maintenance (PM)**

- ➤ What is preventive maintenance
- ➤ The importance of implementing a PM program
- > Establishing schedules
- Breaking a facility into logical parts
- > Developing an equipment list
- > Developing equipment manuals
- > Setting up inventory
- ➤ Understanding risks associated with a PM program



# Planning and scheduling of major maintenance WOS and shutdowns

- > The unique challenge of maintenance shutdowns
- ➤ Importance of a clear Work Order (WO) scope definition
- ➤ Work Breakdown Structure (WBS)
- ➤ Methods for building an effective maintenance database
- Critical Path Method (CPM)
- ➤ Work order crashing
- ➤ Resource scheduling and leveling

#### Planning and controlling maintenance materials

- ➤ Identification of inventory costs
- Considerations in inventory decisions
- ➤ How much to order: Economic Order Quantity (EOQ)
- ➤ When to order (setting min and max levels)

#### **Controlling maintenance work**

- ➤ Maintenance Key Performance Indicators (KPIs)
- Backlog indices
- ➤ Schedule compliance indices
- > PM and emergency indices
- > Generic maintenance indicators

# The role of planning and scheduling in Performance Improvement

- ➤ Maintenance as a business process
- > How scheduled maintenance can lock in waste and cost
- ➤ Drawing learning from recurring maintenance tasks
- > Reviewing planned maintenance
- ➤ Dealing with the productivity challenge



- > Refining maintenance policies
- Capturing learning from inspection work
- ➤ The design of financial models for forecasting and decisionmaking

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