

<u>Fundamentals of purchase & warehouses &</u> <u>methods of reducing losses at storage</u>





Asia Masters Centre (AMC), Suite 2 B, level 6, Office Block, Grand Millennium Hotel, Bukit Bintang Street, 55100 Kuala Lumpur, Malaysia. | Tel: +60327326992 |Mobile: +601 8909 0379 | Fax: +60327326992 Website: http://www.asiamasters.org/ | Email: info@asia-masters.com



# **Fundamentals of purchase & warehouses & methods of reducing losses at storage**

# **Course Objective**

- Describe the basics of inventory management.
- Describe different types of inventory models.
- Calculate inventory levels using inventory models.
- Fundamentals of Purchasing
- Stock Control and warehouse Management models and techniques.
- Appreciate the implication of the impacts of logistics & materials management & purchasing functions both internally & external to the organization.
- Methods of Reducing Losses at Storages
- > Appreciate the importance of effective resources planning.
- Learn how to effectively manage inventory utilizing selective inventory strategic policies.
- To appreciate the impact of supply chain and inventory upon the profitability of the organisation.
- Apply category management thinking.
- ▶ Understand and apply: MRP, JIT, Kaizen, Kanban strategies.
- establish effective inventory management controls
- ➤ appreciate the importance of audit trails and transparency
- apply risk management techniques to supply chain and inventory management
- take away specific action plans to further develop their role and organisational benefit

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# Target Audience

Managers, executives and officers in Materials Management, Stock Control, Warehouse & Logistics, Inventory; Internal Auditors, Product Specialists, Stock-takers and Assessors whose functions and responsibilities are involved in one way or another in planning, organizing, controlling, management and supervision of inventory, material and stockholding in the organization.



# **Course Outline**

### Day 1

- Fundamentals of Warehousing and Inventory
- Introduction to Warehousing Management
- Objectives of warehousing
- ➢ The modern warehouse
- ➤ The warehousing cycle
- Problems and challenges in warehousing
- Warehousing and inventory costs
- Customer service in warehousing
- Inventory Classification and Record Accuracy
- Types of inventory
- The ABC classification
- Uses of the ABC classification
- Inventory record accuracy
- Reasons for poor accuracy
- Periodic and cycle counting
- Systems and methodology of counting
- Knowing what is inside the warehouse
- Knowing how much is inside the warehouse
- Storage and Material Handling Systems
- Layout of the warehouse
- Size and shape of the warehouse
- Storage utilization and organization
- > Types of storage systems
- Fixed versus random location
- Material handling equipment
- Material handling equipment checklist
- Improving the receiving/issuing material operations



- ➢ Day 2
- Supply Chain Management & Strategic Warehouse
- Role and importance of supply chain
- > Overview of supply chain functions within the organisation
- Supply chain structures and reporting
- The supply chain Compass strategic assessment & improvement toolkit
- Engaging with stakeholders
- ➢ The strategic warehouse
- > Defining the role and responsibilities of the warehouse function
- Utilizing the supply chain compass within the warehouse
- Space allocation and product driven category management strategies
- Inventory management strategies including optimum stock levels, obsolete/slow moving stock
- Effective forecasting and planning



## > Day 3

- Effective Stock Control
- Security of Stores
- Accurate Stock Records
- Difference Between Stock Recording and Stock Control
- Reasons for Holding Stock
- The Effect of Stock Control on Working Capital
- ➤ Cash Flow
- Return on Investment
- Stock Turnover
- Stockholding Cost
- ➢ Cost of Money
- Running Costs
- ➢ Wastage
- ➤ Insurance
- Administration
- ➢ Total
- Ordering Costs
- Forecasting Future Demands
- Demand Patterns
- ➤ Trends
- Seasonal Variations
- Random Fluctuations
- Sporadic Demand
- Mixed Demand
- Moving Average
- Weighted Moving Average
- Exponential Smoothing
- ➤ Tracking
- ➢ When to Order

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- Safety Stocks
- Standard Deviation
- Re-Order Levels
- Service Factors
- Systems of Stock Control
- ➤ ABC Analysis
- Quantity Based Systems
- Time Based Systems
- Differential Stock Control
- Consignment Stock
- Vendor Maintained Inventory
- Stocktaking
- ➤ Reasons
- ➢ Periodic
- Continuous
- Treatment of Discrepancies

# ≻ Day 4

- Materials Management
- Apply the role of Materials Management in the proper tracking of different goods within an aviation organization which represent a direct financial value for a business
- Distinguish Quality control, ensuring products are of high and consistent value, which is a major part of materials management
- Understanding of the Hybrid strategy relative emphasis map
- Illustrate how Shrinkage can be reduced through effective inventory
- Formulate, plan and organize formal procedures for making stock decisions
- Explain, discuss and review safety stock levels and order points



- Apply and improve min/max systems and settings
- ➤ Using material forecasts
- Cataloguing materials for effective buying process
- Developing Bills of Material for effective parts management
- > Day 5
- Purchasing Management
- Purchasing Management Principles and Techniques
- Business Communication
- Supply Chain Management
- Purchasing Practice
- Purchasing and Stock and Stores Control
- How to report purchasing performance metrics to senior management
- How to prioritize commodities that the purchasing department will source
- How to create a Purchasing Dashboard
- Strategies for using templates to improve productivity and reduce problems
- How to develop purchasing policies and procedures
- ➢ How to establish a standard sourcing process



#### > Day 6

- Effective Inventory Planning and Control
- Show that Inventory management and supply chain management are the backbone of any business operations
- Appreciate that Inventory management requires constant and careful evaluation of external and internal factors and control through planning and review
- Understand Enhanced customer service concepts where manufacturers agree to manage and hold inventories at their customers end and thereby effect Just In Time deliveries
- Understand the policies of VMI Vendor Managed Inventory, JIT – Just In Time and ECR – Efficient consumer response
- Setting comprehensive inventory goals and objective
- Effecting a rationalization strategy
- Calculating and evaluating carrying costs and economic order quantity theory
- Establishing a Strategic Focus with Pareto Analysis on Cost
- Improving material identification and coding
- Creating best practices in the physical control of materials
- Measuring record accuracy and improving cycle counting systems



- > Day 7
- ➢ inventory and warehouses Polices
- Inventory Management Policies (IMP)
- Stock Control & Accounting (SCA)
- Stock Identification System (SIS)
- Managing Inventory Level (MIL)
- Inventory Control Mechanism (SCM)
- ➤ MRP, JIT & ERP (MJE)
- Managing Physical Inventory (MPI)
- Warehouse Operation Process Control ISO 9001: 2000 Quality Management System (ISO)
- Inventory Valuation & Assessment (IVA)
- Financial Inventory Management (FIM)

# > Day 8

- Methods of Reducing Losses at Storages
- Correct Material Handling Equipment
- Reducing Manual Touch Points
- Making the Decision to Move Forward

# > Day 9

- Warehouse and inventory best practices
- ➤ discussion

#### ➢ Day 10

- ➢ Workshop and case study's
- Exam for Candidate + Certificate



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